# Public Key Decision

#### **HUNTINGDONSHIRE DISTRICT COUNCIL**

Title: Budget Update

Meeting/Date: Cabinet - 12 December 2013

Council - 18 December 2013

**Executive Portfolio:** Resources

Report by: Assistant Director (Finance and Resources)

Wards affected: All

## **Executive Summary:**

The Government's Autumn Statement is planned for 4th December with the Local Government draft settlement expected one or two weeks later. The settlement is expected to clarify the:

- Level of Formula Grant (RSG) for 2014/15.
- Any changes to the financial impact of Business Rates.
- ♦ The criteria for determining an excessive Council Tax increase, including the changes in relation to the precepts from Internal Drainage Boards.

It should also provide at least some indications for the anticipated higher funding losses in 2015/16 which include the proposed reduction in New Homes Bonus.

Cabinet will also be conscious that the Facing the Future process is only partially complete with proposals for both straightforward and more difficult potential savings emerging each week.

Other key data, such as the financial impact of the pay review, will not be available and the new pension contribution rates, relating to the 3 yearly revaluation of the pension fund, may not be available.

In these circumstances there seems little point in preparing a draft budget at this stage.

This report therefore comprises of a set of annexes that itemise proposed variations to be included in the new budget and MTP:

- Any base budget issues that need to be addressed.
- Progress in achieving any savings which are part of the approved MTP and any variations required.
- Progress in achieving any "targeted" savings and any variations required.
- Extra savings proposals that it is proposed to include at this stage because they have no or minimal impact on service levels and would be straightforward to implement.
- ♦ Proposals for increasing the budget for specific projects or purposes e.g. to include provision in the new year 5 (2019/20) for Disabled Facilities Grants.
- Schemes where rephasing is unavoidable or proposed.
- Technical items

Within the annexes the items are colour coded as follows:

**Green** Additional savings (extra income or reduced cost)

Red Extra cost (or reduced income)

**Grey** Rephasing **Blue** Transfers

Brown Revenue to Capital
Beige Net Nil / Invest to Save

The tables below summarise the position shown in these annexes:

| Annex         | REVENUE                | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|---------------|------------------------|---------|---------|---------|---------|---------|---------|
| 7 11 11 10 11 | Variation type         | £000    | £000    | £000    | £000    | £000    | £000    |
| Α             | Base                   | -13     | 393     | 282     | 223     | 241     | 245     |
| В             | Base savings           | 371     | 108     | 116     | 111     | 76      | 152     |
| С             | Targeted savings       | -333    | -1,313  | -1,652  | -1,813  | -1,841  | -1,841  |
| D             | Additional savings     | -176    | -249    | -256    | -212    | -211    | -209    |
| Е             | Proposed increases     | 66      | 86      | 142     | 148     | 64      | 36      |
| F             | Rephasing              | -471    | 509     | 42      | 47      | 29      | 29      |
| G             | Technical              | -395    | -253    | -206    | -206    | -206    | -206    |
|               | Other Forecast Savings | -935    |         |         |         |         |         |
|               | TOTAL #                | -1,886  | -719    | -1,532  | -1,702  | -1,848  | -1,794  |

## Note #: Revenue table does not include the revenue effect of variations in capital expenditure.

| REVENUE SAVINGS                | 2013/14<br>£000 | 2014/15<br>£000 | 2015/16<br>£000 | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 |
|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| From September Forecast Report | 2000            |                 | 2000            | 2000            | 2000            | 2000            |
| Targeted                       |                 | -1,377          | -1,852          | -2,050          | -2,090          | -2,090          |
| Unidentified                   |                 | -138            | -2,620          | -2,948          | -3,181          | -3,694          |
| total                          |                 | -1,515          | -4,472          | -4,998          | -5,271          | -5,784          |
| % of Budget                    |                 | 6.4%            | 18.4%           | 20.0%           | 19.9%           | 20.7%           |
|                                |                 |                 |                 |                 |                 |                 |
| Identified so far (from above) | -1,886          | -719            | -1,532          | -1,702          | -1,848          | -1,794          |
| Still required                 |                 | -796            | -2,940          | -3,296          | -3,423          | -3,990          |
| % of Budget                    |                 | 3.4%            | 12.1%           | 13.2            | 13.0            | 14.3            |

Warning: The above table should be treated as indicative at this stage as adjustments have not yet been made for interest rates, inflation, revenue impact of capital, risk provision etc.

| Annex | NET CAPITAL Variation type | 2013/14<br>£000 | 2014/15<br>£000 | 2015/16<br>£000 | 2016/17<br>£000 | 2017/18<br>£000 | 2018/19<br>£000 |
|-------|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Α     | Base                       | -93             | -40             | -40             | -70             | 10              | 10              |
| В     | Base savings               | 406             | -64             | 0               | 0               | -44             | 45              |
| С     | Targeted savings           | 0               | 2               | 2               | 150             | 65              | 0               |
| D     | Additional savings         | 0               | 0               | 0               | 0               | 0               | 0               |
| Е     | Proposed increases         | 172             | 1,290           | -352            | 176             | 222             | 2,834           |
| F     | Rephasing                  | 618             | 699             | -480            | -183            | -218            | -33             |
| G     | Technical                  | 380             | 47              | 0               | 0               | 0               | 0               |
|       | Less 2018/19 Provision     |                 |                 |                 |                 |                 | -3,347          |
|       | Additional Carry forward   |                 |                 |                 |                 |                 |                 |
|       | from 2012/13               | -707            |                 |                 |                 |                 |                 |
|       | TOTAL                      | 776             | 1,934           | -870            | 73              | 35              | -491            |

The Cabinet has been asked to consider these annexes and determine if there is any item(s) that they consider should not be included when the budget/MTP is produced in January. Their comments are in the Report of their meeting held on 12th December 2013.

A briefing paper will be circulated to all Members soon after the Local Government draft settlement is received.

The search for sufficient savings will need to continue into next year. Cabinet will receive a report following Overview and Scrutiny consideration of the Facing The Future templates and will then determine those areas which are a priority for investigation. The process will then need to be dynamic with any further proposals receiving appropriate priority, whilst less practical proposals are removed, until a robust programme has been confirmed that should, at least, allow the necessary 2015/16 savings to be realistically achieved.

#### **RECOMMENDATIONS:**

## **That Cabinet:**

- Determine whether there are any items contained in the annexes to this report that <u>should not be</u> included in the February Budget and MTP proposals.
- Determine whether there are any additional items that <u>should be</u> included in the February Budget and MTP proposals.
- Note that a briefing note will be distributed once the Local Government draft settlement is received.

## **That Council:**

Consider the views and recommendations of the Cabinet as set out in the Report of their meeting elsewhere on the Agenda (Item No. 6 (a)).

## **BACKGROUND PAPERS**

Financial Forecast Report
Working Papers in Financial Services

Contact Officers: Steve Couper, Assistant Director (Finance And Resources)

**2** 01480 388103/

Clive Mason, Accountancy Manager

**2** 01480 388157

### **ANNEXES**

**A** Base budget proposed variations

**B** Base saving progress/proposed variations

**C** Targeted savings progress/proposed variations

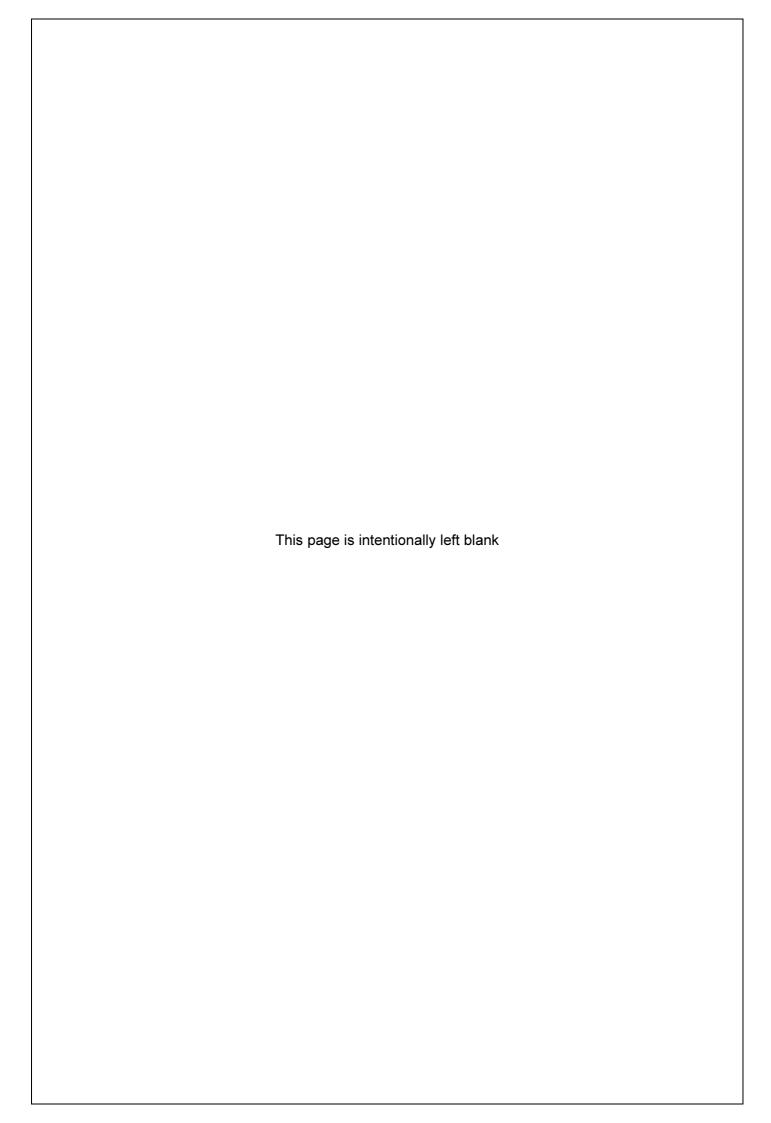
D Proposed additional savings items

**E** Proposed increases

**F** Proposed rephasing

**G** Technical

H Totals



|           |   |         |              |              | ANNEX A      | - BASE bu    | dget prop    | osed variat  | ions         |              |              |              |              |              |              |              |              |              |      |
|-----------|---|---------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------|
|           |   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           |   |         |              | REVI         | ENUE         |              |              |              |              | NET C        | APITAL       |              |              | C            | APITAL G     | RANTS AN     | D CONTRI     | BUTIONS      |      |
|           |   | F'CAST  |              |              | MTP          |              |              | F'CAST       |              |              | MTP          |              |              | F'CAST       |              |              | MTP          |              |      |
|           |   | 2013    | 2014         | 2015         | 2016         | 2017         | 2018         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2013         | 2014         | 2015         | 2016         |              | 2018 |
| Bid       | Scheme  | 2014    | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 |      |
| No.       |   | £000    | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000 |
| Managin   | g Directors and Corporate Office  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | HR & Payroll  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| 1048      | Re-alignment of Commercial Estates Budget                                     | 116     | 111          | 106          | 101          | 101          | 101          |              |              |              |              |              |              |              |              |              |              |              |      |
|           |   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | egal & Democratic Services  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Environmental Health (Licensing)  |         | 10           | 10           | 19           | 10           | 10           |              |              |              |              |              |              |              |              |              |              |              |      |
| SAVING    | Regulatory Limitation on price increases                                      |         | 19           | 19           | 19           | 19           | 19           |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Democratic Representation   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Members Allowances Review   |         |              |              |              | ,            | 4            |              | ,            |              |              |              |              |              | ,            |              |              |              |      |
|           | Replacement Printing Equip.   |         |              |              |              |              |              | -45          |              |              | -30          |              |              |              |              |              |              |              |      |
|           |   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| Head of   | Dperations  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| 4052      | Refuse and Recycling  | 20      | 20           | 20           | 20           | 20           | 20           |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Bulky refuse income and expenditure Recycling Gate Fees                       | -11     | -9           | 20           | 20           | 20           | 20           |              |              |              |              |              |              |              |              |              |              |              |      |
| 303       | Resysting outer ees   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Community Safety  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Wireless CCTV   |         | 30           | 30           | 30           | 30           | 30           | 40           |              |              |              |              |              |              |              |              |              |              |      |
|           |   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Car Parks   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| SAVING    | Increase in Car Park Charges  |         | 16           |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| Head of   | Planning Services   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Planning Policy and Conservation  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| 358       | Ramsey Rural Renewal  | -5      | -3           |              |              |              |              | -63          |              |              |              |              |              |              |              |              |              |              |      |
| 903       | Local Development Framework (Plan Policies) examinations                      | -217    | 105          | 49           |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           |   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Private Housing Support  Decent Homes - Thermal Efficiency and Category 1 H&S |         |              |              |              |              |              | -25          | -40          | -40          | -40          | 40           | 10           |              |              |              |              |              |      |
| 932       | Decent Homes - Thermal Efficiency and Category 1 H&S                          |         |              |              |              |              |              | -25          | -40          | -40          | -40          | 10           | 10           |              |              |              |              |              |      |
| Head of I | Environmental Management  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Building Control  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| 1086      | Building Control Income   | 60      | 60           | 60           | 60           | 60           | 60           |              |              |              |              |              |              |              |              |              |              |              |      |
|           |   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Environmental Health (Energy Efficiency)                                      | - 10    |              | - 10         | -            |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| 918A      | Building Effic. Imps (Potential LC proportion)                                | -10     | -28          | -42          | -47          | -29          | -29          |              |              |              |              |              |              |              |              |              |              |              |      |
| Head of   | Customer Services   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Homelessness  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Homeless Accommodation - Cost Reduction Schemes                               |         | 32           |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           |   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| Head of I | Financial Services  |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| 4077      | Other Expenditure   |         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
|           | Insurance Premium Income Removal of Credit Interest Budget                    | 28<br>6 | 34<br>6      | 34<br>6      | 34<br>6      | 34<br>6      |              |              |              |              |              |              |              |              |              |              |              |              |      |
| 1101      | Removal of Credit Interest Budget   | - 0     |              | - 0          |              |              |              |              |              |              |              |              |              |              |              |              |              |              |      |
| T. (      |   | 4.5     | 200          | 200          |              |              |              |              | 40           | 4.5          |              | 4.5          |              | _            | _            | -            | _            | -            |      |
| Total BA  | SE budget proposed variations   | -13     | 393          | 282          | 223          | 241          | 245          | -93          | -40          | -40          | -70          | 10           | 10           | 0            | 0            | 0            | 0            | 0            | 0    |
|           |   | l       |              |              |              | T.           |              | I            |              |              |              |              |              | I            |              |              |              |              |      |

|          |  |                |      | ,    | ANNEX B -   | BASE sav | ing progre | ss/propos      | ed variatio | ns    |             |      |      |                |         |          |             |           |      |
|----------|--|----------------|------|------|-------------|----------|------------|----------------|-------------|-------|-------------|------|------|----------------|---------|----------|-------------|-----------|------|
|          |  |                |      | REVE | MILE        |          |            |                |             | NET C | CAPITAL     |      |      |                | CADITAL | CDANTE   | ND CONT     | RIBUTIONS |      |
|          |  | FIGAGE         |      | KEVE |             |          |            | FIGAGE         |             | NEIC  |             |      |      | FIGAGE         | CAPITAL | GRAN15 A |             | KIBUTIONS |      |
|          |  | F'CAST<br>2013 | 2014 | 2015 | MTP<br>2016 | 2017     | 2018       | F'CAST<br>2013 | 2014        | 2015  | MTP<br>2016 | 2017 | 2018 | F'CAST<br>2013 | 2014    | 2015     | MTP<br>2016 | 2017      | 2018 |
| Bid      | Scheme   | 2013           | 2014 | 2015 | 2017        | 2017     | 2019       | 2013           | 2014        | 2015  | 2017        | 2017 | 2019 | 2013           | 2014    | 2015     | 2017        | 2017      | 2019 |
| No.      | o on one   | £000           | £000 |      |             | £000     | £000       | £000           | £000        |       | £000        | £000 | £000 | £000           |         |          |             | £000 *    |      |
|          |  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| Head of  | Legal & Democratic Services  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
|          | Democratic Representation  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 885      | District Elections   |                | -34  | -25  | -29         | -64      | 12         |                |             |       |             |      |      |                |         |          |             |           |      |
| Harrisot | 0  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| пеац от  | Operations<br>Refuse and Recycling                                       |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 650      | Recycling Credits  | 53             | 53   | 53   | 53          | 53       | 53         |                |             |       |             |      |      |                |         |          |             |           |      |
| 1030     | Charge for second green bin  | 52             | 52   | 52   | 52          | 52       |            |                | -28         |       |             |      |      |                |         |          |             |           |      |
|          |  | -              |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
|          | Community Safety   |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 865      | CCTV - Camera replacements   |                |      |      |             |          |            | 36             | -36         |       |             | -44  |      |                |         |          |             |           |      |
|          |  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 1000000  | Pool Cars  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 1026EY   | Pool Cars  |                |      |      |             |          |            |                |             |       |             |      | 45   |                |         |          |             |           |      |
| Head of  | Environmental Management   |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| rieau or | Offices  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 1012     | Rental of space in PFH   | 25             | 25   | 25   | 25          | 25       | 25         |                |             |       |             | ļ    |      |                |         | ļ        |             |           |      |
|          |  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| Head of  |  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
|          | Business Analysis and Project Management                                 |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 1002     | Business Continuity Review   | -1             | -1   | -1   | -1          | -1       | -1         |                |             |       |             |      |      |                |         |          |             |           |      |
| Comount  | Maranan Oraclaianan  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| General  | Manager, OneLeisure<br>Leisure Centres                                   |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 1029     | One Leisure Savings Proposals  | 0              | 13   | 12   | 11          | 11       | 11         |                |             |       |             |      |      |                |         |          |             |           |      |
| 922      | St Ivo LC Redevelopment  | 150            |      |      |             |          |            | 358            |             |       |             |      |      | -168           |         |          |             |           |      |
|          |  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| Other Or | ne-Off (2013/14 Savings)   |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
|          |  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| Head of  | Planning Services  |                |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| 400      | Car Park Strategy  | 40             |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
|          | Car Park Strategy Reduced Car Park Income due to "free after 3PM" scheme | 10<br>82       |      |      |             |          |            |                |             |       |             |      |      |                |         |          |             |           |      |
| UAV 132  | Troubled Oar Fair moonie due to The after 5FM Scheme                     | 02             |      |      |             |          |            |                |             |       |             |      |      |                | 1       |          |             |           |      |
| Tatal DA | CF   | 274            | 400  | 440  | 444         | 70       | 450        | 400            | 0.4         | •     | _           | 44   | 45   | 400            | •       | •        | •           |           |      |
| IOTALBA  | SE saving progress/proposed variations                                   | 371            | 108  | 116  | 111         | 76       | 152        | 406            | -64         | 0     | 0           | -44  | 45   | -168           | 0       | 0        | 0           | 0         | 0    |

| ANNEX C - Targeted Savings | , |
|----------------------------|---|
|----------------------------|---|

|           |  |        |           | RE         | VENUE      |            |           |        |      | NET C | APITAL |      |      |        | CAPITAL | GRANTS A | ND CONT | RIBUTIONS | ;    |
|-----------|--|--------|-----------|------------|------------|------------|-----------|--------|------|-------|--------|------|------|--------|---------|----------|---------|-----------|------|
|           |  | F'CAST |           |            | MTP        |            |           | F'CAST |      |       | MTP    |      |      | F'CAST |         |          | MTP     |           |      |
|           |  | 2013   | 2014      | 2015       | 2016       | 2017       | 2018      | 2013   | 2014 | 2015  | 2016   | 2017 | 2018 | 2013   | 2014    | 2015     | 2016    | 2017      | 2018 |
| Bid       | Scheme   | 2014   | 2015      | 2016       | 2017       | 2018       | 2019      | 2014   | 2015 | 2016  | 2017   | 2018 | 2019 | 2014   | 2015    | 2016     | 2017    | 2018      |      |
| No.       |  | £000   | £000      | £000       | £000       | £000       | £000      | £000   | £000 | £000  | £000   | £000 | £000 | £000   | £000    | £000     | £000    | £000      | £000 |
| Managing  | Directors and Corporate Office   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | HR & Payroll   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Corporate Office target saving from extra income, cost   |        | -40       | -40        | -40        | -40        | -40       |        |      |       |        |      |      |        |         |          |         |           |      |
|           | savings or restructuring   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | (Cover of Staff Side Representatives) Corporate Office target saving from extra income, cost     | -40    | 15        | 15         | 15         | 15         | 15        |        |      |       |        |      |      |        |         |          |         |           |      |
|           | savings or restructuring   | -40    | 15        | 15         | 15         | 13         | 15        |        |      |       |        |      |      |        |         |          |         |           |      |
| 1047      | Review of Contracts  |        |           |            | -20        | -30        | -30       |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Review of HR Contracts   |        |           |            | 14         | 14         | 14        |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Facus mis Development (Other)  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
| 1046      | Economic Development (Other)  Give up Performance Management budget                              |        | -18       | -23        | -23        | -23        | -23       |        |      |       |        |      |      |        |         |          |         |           |      |
| 1010      | (Management/Equalities/Community Strategy Saving)  |        |           |            | 20         |            | 20        |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Management/Equalities/Community Strategy Saving  |        |           | 5          |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Estates  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Increased income from proactive management of commercial   |        | -20       | -40        | -50        | -50        | -50       |        |      |       |        |      |      |        |         |          |         |           |      |
|           | estate   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Increased income from proactive management of commercial   |        | 0         | 20         | 30         | 30         | 30        |        |      |       |        |      |      |        |         |          |         |           |      |
|           | estate   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
| Head of L | egal & Democratic Services   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Document Centre  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Document Centre - efficiency and external work   |        | -10       | -15        | -20        | -20        | -20       |        |      |       |        |      |      |        |         |          |         |           |      |
|           |  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Legal & Democratic Mu  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
| 1043      | Legal & Democratic Budget Reduction Democratic/Central Services target saving from extra income, | -22    | -20<br>-2 | -20<br>-2  | -20<br>-2  | -20<br>-2  | -20<br>-2 |        |      |       |        |      |      |        |         |          |         |           |      |
| 1040      | cost savings or restructuring  | -22    | _         | _          | _          | _          | -         |        |      |       |        |      |      |        |         |          |         |           |      |
|           |  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Strategic Review   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Outsourced/Shared Legal Service Outsourced/Shared Legal Service                                  |        | -25<br>8  | -25<br>-13 | -25<br>-13 | -25<br>-13 |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Outsourceu/onaieu Legai Gervice  |        |           | -10        | -10        | -10        | -10       |        |      |       |        |      |      |        |         |          |         |           |      |
| Head of E | invironmental and Community Services   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Environmental Health   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
| 1061      | Deletion of Commercial Team Post   |        |           | -35        | -35        | -35        | -35       |        |      |       |        |      |      |        |         |          |         |           |      |
|           | O  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
| 1060      | Community Initiatives  Deletion of Arts Development Budget                                       |        | -11       | -11        | -11        | -11        | -11       |        |      |       |        |      |      |        |         |          |         |           |      |
| 1063      | Reduction in Voluntary Grants  |        |           |            | -50        | -50        | -50       |        |      |       |        |      |      |        |         |          |         |           |      |
| 1065      | Review of Community Development Service  |        |           |            | -33        | -33        | -33       |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Lainura Baliau and Davidanment   |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Leisure Policy and Development  Reduction to Leisure Development Budget                          |        | -7        | -7         | -7         | -7         | -7        |        |      |       |        |      |      |        |         |          |         |           |      |
|           |  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
|           | Environmental & Community Health MU  |        |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |
| 1005      | ECHS Income Generation   |        | -19       | -24        | -29        | -34        | -34       |        |      |       |        |      |      |        |         |          |         |           |      |
| 1062      | ECHS Income Generation   | -9     |           |            |            |            |           |        |      |       |        |      |      |        |         |          |         |           |      |

| ANNEX C - T | rgeted Savings |
|-------------|----------------|
|-------------|----------------|

|            |   |        |            | RF          | VENUE       |             |             |        |      | NETO | ADITAL        |      |      |        | CARITAL | ODANITO A | ND CONT | NEUTIONS  |      |
|------------|---|--------|------------|-------------|-------------|-------------|-------------|--------|------|------|---------------|------|------|--------|---------|-----------|---------|-----------|------|
|            |   | F'CAST |            | - INL       | MTP         |             |             | F'CAST |      | NEIC | APITAL<br>MTP |      |      | F'CAST | CAPITAL | GRANIS A  | MTP     | RIBUTIONS |      |
|            |   | 2013   | 2014       | 2015        | 2016        | 2017        | 2018        | 2013   | 2014 | 2015 | 2016          | 2017 | 2018 | 2013   | 2014    | 2015      | 2016    | 2017      | 2018 |
| Bid        | Scheme  | 2013   | 2014       | 2016        | 2017        | 2017        | 2019        | 2013   | 2015 | 2016 | 2017          | 2017 | 2019 | 2013   | 2014    | 2016      | 2017    | 2018      |      |
| No.        |   | £000   |            | £000        |             |             | £000        | £000   |      | £000 | £000          | £000 | £000 | £000   |         |           | £000    | £000 '    | £000 |
|            |   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| Head of    | Operations<br>Street Cleaning and Litter                          |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 1051       | Street Cleaning Savings   |        | -70        | -70         | -70         | -70         | -70         |        |      |      |               |      |      |        |         |           |         |           |      |
| 1001       |   |        | , ,        | .,          |             | ,,,         |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Parks and Open Spaces   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 1054       | Lower Parks Repairs & Renewal Fund Contribution                   |        | -25        | -25         | -25         | -25         | -25         |        |      |      |               |      |      |        |         |           |         |           |      |
|            | ссту  |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Outsourced/Shared CCTV Service with Cambridgeshire City           |        | -20        | -100        | -100        | -100        | -100        |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Outsourced/Shared CCTV Service with Cambridgeshire City           | 48     | 18         | 40          | 33          | 30          | 30          |        | 2    | 2    | 150           | 65   |      |        |         |           |         |           |      |
|            |   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 4045       | Operations Management   |        |            |             |             | 00          |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 1045       | Ops Management and Admin Savings Ops Management and Admin Savings | -55    | -80<br>-8  |             |             | -80<br>-8   |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 10-10      |   |        |            |             |             | · ·         |             |        |      |      |               |      |      |        |         |           |         |           |      |
| Head of    | Planning Services   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Development Management  |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 1068       | CIL related staff reorganisation                                  |        | -30        | -30         | -30         | -30         | -30         |        |      |      |               |      |      |        |         |           |         |           |      |
|            |   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 4074       | Private Housing Support   |        | 0.5        |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 10/1       | Integration of Housing Strategy with Planning Policy              |        | -25        | -50         | -50         | -50         | -50         |        |      |      |               |      | ĺ    |        |         |           |         |           |      |
|            | Planning Management   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 1069       | Selling planning expertise to other LA's                          |        | -20        | -20         | -20         | -20         | -20         |        |      |      |               |      |      |        |         |           |         |           |      |
| 1070       | Planning staff savings (existing vacancies)                       |        | -50        | -50         | -50         | -50         | -50         |        |      |      |               |      |      |        |         |           |         |           |      |
| Upper post |   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| Head of    | nvironmental Management   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Environmental Health (Combination of Savings)                     |        | -200       | 250         | 250         | 250         | 250         |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Savings proposed  Various Savings identified                      | -200   | -200       | -250<br>23  | -250<br>23  | -250<br>23  | -250<br>23  |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Various Savings identified  | -200   | -21        | 23          | 23          | 23          | 23          |        |      |      |               |      |      |        |         |           |         |           |      |
| Head of    | Customer Services   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| ricad or   | Call Centre   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
| 1066       | New Call Centre Savings-Inc/Restructuring                         |        |            | -25         | -25         | -25         | -25         |        |      |      |               |      |      |        |         |           |         |           |      |
| 1000       |   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Strategic Review  |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Outsourced/Shared Revs and Bens                                   |        | -50        | -150        | -150        | -100        | -100        |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Outsourced/Shared Revs and Bens                                   |        |            | 75          | 75          | 75          | 75          |        |      |      |               |      |      |        |         |           |         |           |      |
| Head of    | MD  |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Helpdesk and Network Services                                     |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Mobile Phones (lower tariffs)                                     |        | -20        | -20         | -20         | -20         | -20         |        |      |      |               |      |      |        |         |           |         |           |      |
| 1079       | Mobile Phones (lower tariffs)                                     | -5     |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            |   |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Strategic Review  |        |            |             |             |             |             |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Outsourced/Shared IT Outsourced/Shared IT                         |        | -50<br>-30 | -100<br>-70 | -100<br>-70 | -100<br>-80 | -100<br>-80 |        |      |      |               |      |      |        |         |           |         |           |      |
|            | Outsourseu/orialeu 11   |        | -30        | -10         | -10         | -00         | -00         |        |      |      |               |      |      |        |         |           |         |           |      |

|            |  |        |        |        |        | ANNEX C - | Targeted Savi | ings   |       |        |        |       |       |        |         |          |          |           |       |
|------------|--|--------|--------|--------|--------|-----------|---------------|--------|-------|--------|--------|-------|-------|--------|---------|----------|----------|-----------|-------|
|            |  |        |        |        |        |           |               |        |       |        |        |       |       |        |         |          |          |           |       |
|            |  |        |        | RE     | VENUE  |           |               |        |       | NET CA | APITAL |       |       |        | CAPITAL | GRANTS A | ND CONTI | RIBUTIONS |       |
|            |  | F'CAST |        |        | MTP    |           |               | F'CAST |       |        | MTP    |       |       | F'CAST |         |          | MTP      |           |       |
|            |  | 2013   | 2014   | 2015   | 2016   | 2017      | 2018          | 2013   | 2014  | 2015   | 2016   | 2017  | 2018  | 2013   | 2014    | 2015     | 2016     | 2017      | 2018  |
| Bid        | Scheme   | 2014   | 2015   | 2016   | 2017   | 2018      | 2019          | 2014   | 2015  | 2016   | 2017   | 2018  | 2019  | 2014   | 2015    | 2016     | 2017     | 2018      | 2019  |
| No.        | -  | £000   | £000   |        |        | £000      | £000          | £000   | £000  | £000   | £000   | £000  | £000  | £000   | £000    | £000     | £000     |           | £000  |
|            |  |        |        |        |        |           |               |        |       |        |        |       |       |        |         |          |          |           |       |
| Head of F  | Financial Services                                     |        |        |        |        |           |               |        |       |        |        |       |       |        |         |          |          |           |       |
|            | Other Expenditure                                      |        |        |        |        |           |               |        |       |        |        |       |       |        |         |          |          |           |       |
|            | Reduced Audit Fees budget                              |        | -40    | -40    | -40    | -40       | -40           |        |       |        |        |       |       |        |         |          |          |           |       |
| 1076       | Saving in External Audit Fee                           | -50    | -10    | -10    | -10    | -10       | -10           |        |       |        |        |       |       |        |         |          |          |           |       |
|            | Identify & Remove spare budgets across the Council     |        | -50    | -50    | -50    | -50       | -50           |        |       |        |        |       |       |        |         |          |          |           |       |
| 1080       | Identify & Remove spare budgets across the Council     |        | 50     | 50     | 50     | 50        | 50            |        |       |        |        |       |       |        |         |          |          |           |       |
| 1081       | Adverting Opportunities                                |        | -20    | -25    | -25    | -25       | -25           |        |       |        |        |       |       |        |         |          |          |           |       |
| 1082       | Reduce training budgets to focus on priorities         |        | -20    | -20    | -20    | -20       | -20           |        |       |        |        |       |       |        |         |          |          |           |       |
|            | Outsourced/Shared Debtors                              |        | -25    | -25    | -25    | -25       | -25           |        |       |        |        |       |       |        |         |          |          |           |       |
|            | Outsourced/Shared Debtors                              |        | 25     | 25     | 25     | 25        | 25            |        |       |        |        |       |       |        |         |          |          |           |       |
| 1083       | Margin on Loans to RSL's etc                           |        | -30    | -75    | -125   | -175      | -175          |        |       |        |        |       |       |        |         |          |          |           |       |
| 1084       | Other emerging minor staffing adjustments              |        | -25    | -50    | -75    | -100      | -100          |        |       |        |        |       |       |        |         |          |          |           |       |
|            | Other emerging minor staffing adjustments              |        | 25     | 50     | 75     | 100       | 100           |        |       |        |        |       |       |        |         |          |          |           |       |
| 1085       | No grants to towns/parishes re. Housing Support        |        | -357   | -357   | -357   | -357      | -357          |        |       |        |        |       |       |        |         |          |          |           |       |
|            |  |        |        |        |        |           |               |        |       |        |        |       |       |        |         |          |          |           |       |
| TOTAL Ta   | argeted SAVINGS (September 2013) - Approved Budget/MTP | 0      | -1,377 | -1,852 | -2,050 | -2,090    | -2,090        | 8,054  | 8,060 | 8,064  | 8,216  | 8,135 | 8,074 | 8,054  | 8,058   | 8,062    | 8,066    | 8,070     | 8,074 |
|            | Savings Current Forecast                               | -333   | -1,313 | -1,652 | -1,813 | -1,841    | -1,841        | 0      | 2     | 2      | 150    | 65    | 0     | 0      | 0       | 0        | 0        | 0         | 0     |
| Over (-) / | Under Achievement                                      | -333   | 64     | 200    | 237    | 249       | 249           |        |       |        |        |       |       |        |         |          |          |           |       |

|           |   |            |           |           | AN        | NEX D - P | roposed a | dditional s | avings |       |        |      |      |        |         |          |          |           |      |
|-----------|---|------------|-----------|-----------|-----------|-----------|-----------|-------------|--------|-------|--------|------|------|--------|---------|----------|----------|-----------|------|
|           |   |            |           | DEV       | ENUE      |           |           |             |        | NET C | APITAL |      |      |        | CADITAL | CDANTS   | AND CONT | RIBUTIONS | ,    |
|           |   | F'CAST     |           | KEVI      | MTP       |           |           | F'CAST      |        | NEIG  | MTP    |      |      | F'CAST | CAPITAL | GRANTS / | MTP      | KIBUTIONS | )    |
|           |   | 2013       | 2014      | 2015      | 2016      | 2017      | 2018      | 2013        | 2014   | 2015  | 2016   | 2017 | 2018 | 2013   | 2014    | 2015     | 2016     | 2017      | 2018 |
|           | Scheme  | 2014       | 2015      | 2016      | 2017      | 2018      | 2019      | 2014        | 2015   | 2016  | 2017   | 2018 | 2019 | 2014   | 2015    | 2016     | 2017     | 2018      | 2019 |
| No.       |   | £000       | £000      | £000      | £000      | £000      | £000      | £000        | £000   | £000  | £000   | £000 | £000 | £000   | £000    | £000     | £000     | £000      | £000 |
| Managing  | g Directors and Corporate Office  |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | HR & Payroll  |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| 1050      | Pensions Increase Saving  | -30        | -30       | -30       | -30       | -30       | -30       |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Economic Development (Other)  |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Funded Support for Local Enterprise Partnership   | -20        | -43       | -43       |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Economic Development (Estates)  New Industrial Units  | -12        | -12       | -6        | -6        | -6        | -6        |             |        |       |        |      |      |        |         |          |          |           |      |
| 200       | New moustrial ones  | -12        | -12       |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Legal & Democratic Services   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Democratic Representation   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Members Allowances - Automatic Index Mechanism Overview & Scrutiny Panel - Budget Provision | -7<br>-3   | -7<br>-3  | -7<br>-3  | -7<br>-3  | -7<br>-3  | -7<br>-3  |             |        |       |        |      |      |        |         |          |          |           |      |
| 1044      | Overview & Scrutiny Paner - Budget Provision  | -3         | -3        | -3        |           | -3        | -3        |             |        |       |        |      |      |        |         |          |          |           |      |
| Head of C | Operations  |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Car Parks   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| 1103      | Parking Budget Saving   | -16        | -16       | -16       | -16       | -16       | -16       |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Central Services (Emergency Planning)   | -          |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           |   |            | -23       | -23       | -23       | -23       | -23       |             |        |       |        |      |      |        |         |          |          |           |      |
|           |   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Planning Services   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Planning Policy and Conservation  |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Listed Building /Conservation Grants Planning & Housing Strategy Efficiency Saving          | -17        | -8<br>-17 | -8<br>-17 | -8<br>-17 | -8<br>-17 | -8<br>-17 |             |        |       |        |      |      |        |         |          |          |           |      |
|           |   | - 17       |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| Head of C | Customer Services   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| 4005      | Local Taxation and Benefits   | 10         |           | -         | -         | -         | -         |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Cost of Post Office Payments NNDR Discretionary Relief                                      | -10<br>-30 | -5<br>-30 | -5<br>-30 | -5<br>-30 | -5<br>-30 |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           |   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| Head of I |   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Business Analysis and Project Management  |            |           | 05        | 0.5       | 0.5       |           |             |        |       |        |      |      |        |         |          |          |           |      |
| 1102      | IMD Savings & Delivering Cust Serv Strategy   | 5          | -20       | -35       | -35       | -35       | -35       |             |        |       |        |      |      |        |         |          |          |           |      |
| General N | Manager, OneLeisure   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Leisure Centres   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| 1029      | One Leisure Savings Proposals - £1,000 rounding adj   |            | -1        |           | -1        | -1        | -1        |             |        | 1     |        |      |      |        |         |          |          |           |      |
| Head of F | Financial Services  |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
|           | Other Expenditure   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| 1057      | Huntingdonshire Regional College Loan   | -15        | -13       | -12       | -10       | -9        | -7        |             |        |       |        |      |      |        |         |          |          |           |      |
| 1087      | Group Life Insurance  | -21        | -21       | -21       | -21       | -21       | -21       |             |        |       |        |      |      |        |         |          |          |           |      |
|           |   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |
| Total Pro | posed additional savings  | -176       | -249      | -256      | -212      | -211      | -209      | 0           | 0      | 0     | 0      | 0    | 0    | 0      | 0       | 0        | 0        | 0         | 0    |
|           |   |            |           |           |           |           |           |             |        |       |        |      |      |        |         |          |          |           |      |

|              |   |                  | 1           | 1         | 1    | ANNEX        | E - New E     | xtra Costs |       |        |       |      |       |        | 1         |         |        |          |      |
|--------------|---|------------------|-------------|-----------|------|--------------|---------------|------------|-------|--------|-------|------|-------|--------|-----------|---------|--------|----------|------|
|              |   |                  |             | REVI      | NUF  |              |               |            |       | NET CA | ΡΙΤΔΙ |      |       |        | CAPITAL C | RANTS A | ND CON | TRIBUTIO | )NS  |
|              |   | F'CAST           |             | INE VI    | MTP  |              |               | F'CAST     |       | NET OA | MTP   |      |       | F'CAST | A HAL C   | TO P    | MTF    |          | 110  |
|              |   | 2013             | 2014        | 2015      | 2016 | 2017         | 2018          | 2013       | 2014  | 2015   | 2016  | 2017 | 2018  | 2013   | 2014      | 2015    | 2016   | 2017     | 2018 |
| Bid          | Scheme  | 2014             | 2015        | 2016      | 2017 | 2018         | 2019          | 2014       | 2015  | 2016   | 2017  | 2018 | 2019  | 2014   | 2015      | 2016    | 2017   | 2018     | 2019 |
| No.          |   | £000             | £000        | £000      | £000 | £000         | £000          | £000       | £000  | £000   | £000  | £000 | £000  | £000   | £000      | £000    | £000   | £000     | £000 |
|              |   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| Head of Le   | egal & Democratic Services  |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 4044         | Democratic Representation   |                  |             |           | 40   |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 1041         | Individual Electoral Registration (IER)                           | 8                | 3           | 5         | 18   | 20           | 20            |            |       |        |       |      |       |        |           |         |        |          |      |
| Head of Op   | perations   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| ,            | Refuse and Recycling  |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 979          | Wheeled Bins for New Properties                                   | -3               | -4          | -10       | -17  | -28          | -31           | -36        | 255   | 135    | 130   | 110  | 55    |        | -139      | -79     | -65    | -55      |      |
| 1031         | Extra refuse round due to housing growth                          |                  |             |           |      |              |               |            |       |        |       | 10   |       |        |           |         |        |          |      |
|              |   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Parks and Open Spaces   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 854EY        | Play Equipment & Safety Surface Renewal                           |                  |             |           |      |              |               |            |       |        |       |      | 21    |        |           |         |        | _        |      |
|              |   |                  | ļ           |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Car Parks   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 1055         | Christmas Parking   | 13               |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Validas and Dlant   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 000          | Vehicles and Plant  |                  |             |           |      |              |               | 07         | 400   |        | 44    | 07   |       |        |           |         |        |          |      |
| 886<br>886EY | Vehicle fleet replacements. Vehicle fleet replacements.           |                  |             |           |      |              |               | 97         | 130   | 8      | 41    | 97   | 408   |        |           |         |        |          |      |
| OUOLI        | remote fleet replacements.  |                  |             |           |      |              |               |            |       |        |       |      | 700   |        |           |         |        |          |      |
| Head of Pla  | anning Services   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Development Management  |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 1072         | Wyton Airfield Development  |                  | 50          | 75        | 75   |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              |   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Car Parks   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 923          | Extra Car Parking, Huntingdon Town Centre                         |                  | -10         | -10       | -10  | -10          | -10           | 787        | 500   | -500   |       |      |       |        | -500      | 500     |        |          |      |
|              |   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Private Housing Support   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 866          | Disabled Facilities Grants  |                  |             |           |      |              |               | -507       | 200   |        |       |      | 1,250 |        |           |         |        |          | 40   |
| 867          | Repairs Assistance  | 10               |             |           | 1    |              | 1             | 70         |       |        |       |      | 100   |        |           | 1       |        | 1        |      |
| Hoad of Cu   | ustomer Services  |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| ileau oi cu  | Local Taxation and Benefits                                       |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 1100         | Loss of Admin Subsidy   |                  | 50          | 50        | 50   | 50           | 50            |            |       |        |       |      |       |        |           |         |        |          |      |
|              | 2000 017 tahun babbiay  |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| Head of IM   | ID  |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Business Analysis and Project Management                          |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 891          | Business Systems  |                  |             |           | •    | •            |               | 34         | 5     | 5      | 5     | 5    | 200   |        | •         |         |        | •        |      |
|              |   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| General Ma   | anager, OneLeisure  |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | Leisure Centres   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| 861          | Future maintenance  | 20               |             |           |      |              |               | 7          |       |        |       |      | 550   |        |           |         |        |          |      |
| 896<br>956   | St Ivo LC - Football Improvements Replacement Fitness Equipment   | 18               | -3          | 32        | 32   | 32           | 7             | -280       | 200   |        |       |      | 250   |        | 27        |         | 53     |          | -5   |
| 930          | Neplacement rithess Equipment                                     | 18               |             |           | 32   | 32           |               | -200       | 200   |        |       |      | 250   |        |           |         |        |          |      |
| Total Now    | Extra Costs   | 66               | 86          | 142       | 148  | 64           | 36            | 172        | 1,290 | -352   | 176   | 222  | 2,834 | 57     | -612      | 421     | -12    | -55      | 34   |
| . J. a. INEW | LATIN OUGLG   | 00               | - 00        | 142       | 140  | 04           | 30            | 1/2        | 1,230 | -332   | 170   | 222  | 2,034 | 3,     | -012      | 44.1    | -12    | -55      | 34   |
|              |   |                  |             |           |      |              |               | 1          |       |        |       |      |       |        |           |         |        |          |      |
| Note         |   |                  |             |           |      |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
| MTP 923      | It should be noted that for the Net Capital amount there was a £  | 0.418m reduction | on in spend | in 2013/1 | 4.   |              |               |            |       |        |       |      |       |        |           |         |        |          |      |
|              | There is the potential for future developer contributions to nega |                  |             |           |      | el of contri | ibution is no | ot known   |       |        |       |      |       |        |           |         |        |          |      |

|            |   |              |              |              |              | AN           | INEX F - Re  | ephasing     |              |              |              |              |              |              |              |              |              |              |              |
|------------|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|            |   |              |              |              |              |              |              | pg           |              |              |              |              |              |              |              |              |              |              |              |
|            |   |              |              | REV          | ENUE         |              |              |              |              | NET C        | APITAL       |              |              |              | CAPITAL      | GRANTS A     | AND CONTE    | RIBUTIONS    | 5            |
|            |   | F'CAST MTP   |              |              |              |              |              | F'CAST       |              |              | MTP          |              |              | F'CAST       |              |              | MTP          |              |              |
|            |   | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         |
| Bid<br>No. | Scheme  | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 |
| 140.       |   | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         |
| Head of I  | Legal & Democratic Services                             |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Document Centre   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Replacement Equipment Document Centre                   |              |              |              |              |              |              | -34          | 22           | -12          | 2            | 25           | 12           |              |              |              |              |              |              |
| 895        | Multi-functional Devices                                |              |              |              |              |              |              | -80          | 80           |              |              | -80          | 80           |              |              |              |              |              |              |
| Head of I  | Environmental and Community Services                    |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Community Initiatives                                   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Loves Farm Community Centre                             |              |              |              |              |              |              | -60          | 37           |              |              |              |              |              |              |              |              |              |              |
|            | ·   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Operations  |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Refuse and Recycling                                    |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 948        | Provision for Bin Replacements                          |              |              | 1            |              |              |              | -9           | -6           | -6           | 0            | 0            | 75           |              |              |              |              |              |              |
|            | Pool Cars   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 1026       | Pool Cars   |              |              |              |              |              |              | 60           |              |              |              |              |              |              |              |              |              |              |              |
|            |   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Head of I  | Planning Services                                       |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Development Management                                  |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 997        | RAF Alconbury Development                               | -75          | 75           | 1            | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Economic Development                                    |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 224        | Town Centre Developments                                | -86          | 86           |              |              |              |              | -94          | -80          | 74           | 100          |              |              |              |              |              |              |              |              |
| 401        | Huntingdon Town Centre Development                      |              |              |              |              |              |              | 10           |              |              |              |              |              |              |              |              |              |              |              |
| 850        | Huntingdon West Development (Housing Growth Fund)       |              |              |              |              |              |              | -23          | 941          | -200         | -55          | -200         | -200         | -5338        | -300         | 200          | 200          | 200          | 200          |
|            |   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 869        | Private Housing Support Social Housing Grant            |              |              |              |              |              |              | 2            |              |              |              |              |              |              |              |              |              |              |              |
| 009        | Social Housing Grant                                    |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            |   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Head of I  | Environmental Management                                |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Environmental Health (Energy Efficiency)                |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 879<br>880 | Environment Strategy Funding Sustainable Homes Retrofit |              |              |              |              |              |              | 3<br>415     | 50           | -180         | -235         |              |              | -415         |              | 180          | 235          |              |              |
| 918        | Building Efficiency Improvements (Salix Grant)          | 10           | 28           | 42           | 47           | 29           | 29           |              | -45          | -36          |              | 37           |              | -415         |              | 100          | 233          |              |              |
| 0.0        |   |              |              |              |              |              |              |              |              |              |              | •            |              |              |              |              |              |              |              |
|            | Environmental Improvements                              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 1011       | Chequers Court Public Realm                             |              |              |              |              |              |              |              |              |              |              |              |              | -240         | -258         | 498          |              |              |              |
|            | OW.   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Offices Headquarters                                    |              |              |              |              |              |              | 420          | -300         | -120         |              |              |              | -420         | 300          | 120          |              |              |              |
| 090        | neauquaiters  |              |              |              |              |              |              | 420          | -300         | -120         |              |              |              | -420         | 300          | 120          |              |              |              |
| Head of    | Customer Services                                       |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Local Taxation and Benefits                             |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| 1017       | Council Tax support module                              |              |              |              |              |              |              | 35           |              |              |              |              |              |              |              |              |              |              |              |
| Hooder     | Financial Comicos                                       |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Financial Services Other Expenditure                    |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            | Pay Protection Contingency                              | -320         | 320          |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
|            |   |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Total Rep  | ohasing   | -471         | 509          | 42           | 47           | 29           | 29           | 618          | 699          | -480         | -183         | -218         | -33          | -6,413       | -258         | 998          | 435          | 200          | 200          |
|            |   | 1            |              |              | .,           |              |              | 1            | 300          |              |              |              |              | -,           |              | 253          | .55          |              |              |

|            |   |         |              |              |              | ANNEX        | G - Technic  | cal and Oth  | er           |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|------------|---|---------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------------------------|--------------|--------------|--------------|------|------|--|--|--|
|            |   | DEVENUE |              |              |              |              |              |              |              | NETO         | ADITAL       |              |              | CADITAL CRANTS AND CONTRIBUTIONS |              |              |              |      |      |  |  |  |
|            |   | REVENUE |              |              |              |              |              |              |              | NET C        |              |              |              | CAPITAL GRANTS AND CONTRIBUTIONS |              |              |              |      |      |  |  |  |
|            |   | F'CAST  |              |              | MTP          |              |              | F'CAST       | 2011         |              | MTP          |              |              | F'CAST                           | 2011         |              | MTP          |      | 2212 |  |  |  |
| D' I       |   | 2013    | 2014         | 2015         | 2016         | 2017         | 2018         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2013                             | 2014         | 2015         | 2016         | 2017 | 2018 |  |  |  |
| Bid<br>No. | Scheme  | 2014    | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 | 2014                             | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018 | 2019 |  |  |  |
| NO.        |   | £000    | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000                             | £000         | £000         | £UUU         | £000 | £000 |  |  |  |
| Managing   | g Directors and Corporate Office                            |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| managing   | Economic Development (Estates)                              |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1049       | Invest to Save Proposal - Highlode (Ramsey)                 | -15     | -23          | -23          | -23          | -23          | -23          | 263          |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1043       | invest to ouver roposure riiginous (runiscy)                | -10     | -20          | -20          | -20          | -20          | -20          | 200          |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| Head of E  | Environmental and Community Services                        |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Leisure Policy and Development                              |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1106       | DASH Sport England Lottery Fund                             | 0       | 0            | 0            | 0            |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            |   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| Head of 0  | Operations  |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Countryside   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1053       | Flail Mower - Countryside                                   | -12     |              |              |              |              |              | 12           |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            |   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Parks and Open Spaces                                       |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1097       | S.106 Play Area Projects                                    | -75     | -47          |              |              |              |              | 75           | 47           |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            |   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Planning Services   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Private Housing Support                                     | 00      |              |              |              |              |              | 00           |              |              |              |              |              |                                  |              | ļ            |              |      |      |  |  |  |
| 1074       | Two replacement static caravans                             | -30     |              |              |              |              |              | 30           |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| Head of (  | Customer Services   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| rieau or c | Local Taxation and Benefits                                 |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1104       | Lower Bad Debt Provision Contributions                      | -177    | -177         | -177         | -177         | -177         | -177         |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1101       | Lond Dad Box ( Fortion Continuation)                        |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| Head of E  | Environmental Management                                    |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Environmental Mgmt Management Budget                        |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Removal of charge to capital (legacy cost pursuant to Servi | 15      | 15           | 15           | 15           | 15           | 15           |              |              | •            |              |              |              |                                  | •            |              |              |      |      |  |  |  |
|            |   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| General N  | Manager, OneLeisure   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | Leisure Centres   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            | St Neots LC Development                                     |         |              | 60           | 60           | 60           |              |              |              | -250         |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 956        | Replacement Fitness Equipment                               |         |              | -60          | -60          | -60          | -60          |              |              | 250          |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            |   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| Non-Allo   | cated Items   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 4000       | Other Items   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| 1098       | Correction of contingency and internal recharges            | -101    | -21          | -21          | -21          | -21          | -21          | ı            |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
|            |   |         |              |              |              |              |              |              |              |              |              |              |              |                                  |              |              |              |      |      |  |  |  |
| Total Tec  | hnical and Other  | -395    | -253         | -206         | -206         | -206         | -206         | 380          | 47           | 0            | 0            | 0            | 0            | 0                                | 0            | 0            | 0            | 0    | 0    |  |  |  |

|  |        |                             |        | ANN    | NEX H - Su | mmary of | Variations 1 | for 2014/15 | Budget |        |      |        |                                  |      |       |      |      |      |  |  |
|--|--------|-----------------------------|--------|--------|------------|----------|--------------|-------------|--------|--------|------|--------|----------------------------------|------|-------|------|------|------|--|--|
|  |        |                             |        |        |            |          |              |             |        |        |      |        |                                  |      |       |      |      |      |  |  |
|  |        |                             | REVE   | ENUE   |            |          |              |             | NET C  | APITAL |      |        | CAPITAL GRANTS AND CONTRIBUTIONS |      |       |      |      |      |  |  |
|  | F'CAST |                             |        | MTP    |            |          | F'CAST       |             |        | MTP    |      |        | F'CAST                           | МТР  |       |      |      |      |  |  |
|  | 2013   | 13 2014 2015 2016 2017 2018 |        |        |            |          | 2013         | 2014        | 2015   | 2016   | 2017 | 2018   | 2013                             | 2014 | 2015  | 2016 | 2017 | 2018 |  |  |
|  | 2014   | 2015                        | 2016   | 2017   | 2018       | 2019     | 2014         | 2015        | 2016   | 2017   | 2018 | 2019   | 2014                             | 2015 | 2016  | 2017 | 2018 | 2019 |  |  |
|  | £000   | £000                        | £000   | £000   | £000       | £000     | £000         | £000        | £000   | £000   | £000 | £000   | £000                             | £000 | £000  | £000 | £000 | £000 |  |  |
|  |        |                             |        |        |            |          |              |             |        |        |      |        |                                  |      |       |      |      |      |  |  |
| ANNEX A - BASE budget proposed variations          | -13    | 393                         | 282    | 223    | 241        | 245      | -93          | -40         | -40    | -70    | 10   | 10     |                                  | 0    | 0     | 0    | 0    | 0    |  |  |
| ANNEX B - BASE saving progress/proposed variations | 371    | 108                         | 116    | 111    | 76         | 152      | 406          | -64         | 0      | 0      | -44  | 45     | -168                             | 0    | 0     | 0    | 0    | 0    |  |  |
| ANNEX C - Targeted Savings                         | -333   | -1,313                      | -1,652 | -1,813 | -1,841     | -1,841   | 0            | 2           | 2      | 150    | 65   | 0      | 0                                | 0    | 0     | 0    | 0    | 0    |  |  |
| ANNEX D - Proposed additional savings              | -176   | -249                        | -256   | -212   | -211       | -209     | 0            | 0           | 0      | 0      | 0    | 0      | 0                                | 0    | 0     | 0    | 0    | 0    |  |  |
| ANNEX E - New Extra Costs                          | 66     | 86                          | 142    | 148    | 64         | 36       | 172          | 1,290       | -352   | 176    | 222  | 2,834  | 57                               | -612 | 421   | -12  | -55  | 347  |  |  |
| ANNEX F - Rephasing                                | -471   | 509                         | 42     | 47     | 29         | 29       | 618          | 699         | -480   | -183   | -218 | -33    | -6,413                           | -258 | 998   | 435  | 200  | 200  |  |  |
| ANNEX G - Technical and Other                      | -395   | -253                        | -206   | -206   | -206       | -206     | 380          | 47          | 0      | 0      | 0    | 0      | 0                                | 0    | 0     | 0    | 0    | 0    |  |  |
| Other Forecast savings                             | -935   |                             |        |        |            |          |              |             |        |        |      |        |                                  |      |       |      |      |      |  |  |
| less 2018/19 Capital Provision                     |        |                             |        |        |            |          |              |             |        |        |      | -3,347 |                                  |      |       |      |      |      |  |  |
| less Additional Carry-Forward from 2012/13         |        |                             |        |        |            |          | -707         |             |        |        |      |        |                                  |      |       |      |      |      |  |  |
| Total  | -1,886 | -719                        | -1,532 | -1,702 | -1,848     | -1,794   | 776          | 1,934       | -870   | 73     | 35   | -491   | -6,524                           | -870 | 1,419 | 423  | 145  | 547  |  |  |
|  |        |                             |        |        |            |          |              |             |        |        |      |        |                                  |      |       |      |      |      |  |  |